

1 **A large Markovian linear program to optimize dairy herd net income.** By V.E. Cabrera, pg.
2 000. A novel bio-economic optimization model for dairy herd dynamics was developed to study
3 the impact of replacement policies that optimize dairy herd net income and nitrogen excretion. The
4 model was used to study 5 diets. High concentrate diets maximized net revenue and high forage
5 diets minimized N excretion. The optimal cow replacement policy varied for each scenario, but in
6 general, the model always suggested to: (1) keep pregnant cows, (2) keep primiparous cows longer
7 than multiparous cows, and (3) decrease replacement rates when income over feed cost is high.
8 Implementation of the model is an important advancement in dairy decision-making.

9 OUR INDUSTRY TODAY

10 **A large Markovian linear program for replacement policies to optimize dairy herd net**
11 **income for diets and nitrogen excretion**

12 **V.E. Cabrera**

13 Department of Dairy Science, University of Wisconsin, Madison 53706

14 Corresponding author: Victor E. Cabrera, University of Wisconsin, Department of Dairy Science,

15 1675 Observatory Dr., WI 53705. Phone: 1 (608) 265-85-06, Fax: 1 (608) 263-9412, E-mail:

16 vcabrera@wisc.edu

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ABSTRACT

18
19 The purpose of the study was twofold: 1) to propose a novel modeling framework using
20 Markovian linear programming to optimize dairy farmer defined goals under different decision
21 schemes and 2) to illustrate the model with a practical application testing diets for entire lactations.
22 A dairy herd population was represented by cow state variables defined by parity (1 to 15), month
23 in lactation (1 to 24), and pregnancy status (0 non-pregnant and 1 to 9 month of pregnancy). A
24 database of 326,000 lactations of Holsteins from AgSource DHI service was used to parameterize
25 reproduction, mortality and involuntary culling. The problem was set up as a Markovian linear
26 program model containing 5,580 decision variables and 8,731 constraints. The model optimized
27 the net revenue of the steady state dairy herd population having two options in each state: keeping
28 or replacing an animal. Five diets were studied to assess economic, environmental, and herd
29 structural outcomes. Diets varied in proportions of alfalfa silage (38 to 98% DM), high moisture
30 ear corn (0 to 42% DM), and soybean meal (0 to 18% DM) within and between lactations, which
31 determined dry matter intake, milk production, and N excretion. Diet ingredient compositions
32 ranged from one of high concentrates to alfalfa silage only. Hence, the model identified the
33 maximum net revenue that included the value of nutrient excretion and the cost of manure disposal
34 associated with the optimal policy. Outcomes related to optimal solutions included the herd
35 population structure, the replacement policy and the amount of N excreted under each diet
36 experiment. The problem was solved using the Risk Solver Platform® with the Standard
37 LP/Quadratic engine. Consistent replacement policies were to: (1) keep pregnant cows, (2) keep
38 primiparous cows longer than multiparous, and (3) decrease replacement rates when milk and feed
39 prices are favorable. The optimal policy called for the replacement of open cows between 7 and 12
40 mo of lactation depending on parity, diet and market conditions. Under favorable market

41 conditions, net revenue was highest with the highest concentrate diet, which was \$15.24 and
42 \$52.32/mo per cow higher than the optimal net revenue realized with the intermediate and the no
43 concentrate (all-forage) diets, respectively. A sub-optimal solution to limit the N excretion to 12
44 kg/mo per cow when market conditions were favorable resulted in a diet with the second highest
45 level of concentrates to become the one with the highest net revenue. Under unfavorable market
46 conditions, the diet with the highest concentrate content had the lowest net revenue than all the
47 others. A sub-optimal solution of a maximum N excretion of 12 kg/mo per cow with unfavorable
48 market conditions resulted in the least concentrate diet to have the highest net revenue (\$22/mo per
49 cow) followed by the second highest concentrate diet (\$20/mo per cow) and the all-forage diet
50 (\$18/mo per cow). The implementation of a Markovian linear program for dairy decision-making
51 provides both robustness and versatility in operations research. The model could become a
52 valuable tool for dairy farms to support economic decision-making.

53 Key Words: Replacement policy, system analysis, diet optimization, dynamic programming

54

55

INTRODUCTION

56 Economic optimization of dairy herd performance encompasses a series of research
57 questions that still require substantial investigation. For instance, the voluntary cow replacement
58 problem and the optimal number of reproduction services continue to be answered inadequately.
59 Although voluntary culling decisions are critical, they are usually based on intuition and not on a
60 systematic economic analysis because of the lack of metrics and methods that could certify that
61 decisions are right.

62 Since the 1980s dynamic programming (**DP**) based on Bellman's principle of optimality
63 (Bellman, 1957) has been the most recognized method to optimize dairy herd economics. Several

64 studies have used DP for dairy economic decision-making advancing the knowledge of dairy herd
65 optimization. For example Van Arendonk (1984; 1985; 1986; 1988) and Van Arendonk and
66 Dijkhuizen (1985) studied the replacement and reproduction policy in dairy cattle. Kristensen
67 (1987) introduced the concept of hierarchic Markovian processes and Kristensen (1988, 1991)
68 reformulated the concept of policy and value iteration with substantial gains in computational
69 efficiency to solve DP problems. Later Kristensen and Thysen (1991) developed a model that
70 accounted for milk quotas in Europe, and in the US DeLorenzo et al. (1993) developed the largest
71 DP model at the time with 151,200 cow states to solve the replacement problem. Also Kristensen
72 (1993) combined Bayesian probabilities with Markovian decision processes in a DP model to
73 calculate optimal replacement rates and Stott (1994) found by DP that keeping milking cows
74 longer in the herd would increase the net profit of British dairy farms. More recently, De Vries
75 (2004; 2006) has been applying DP and Markovian simulation processes together to solve and
76 simulate the replacement and reproductive problems, offering interesting advancements in the
77 decision process. De Vries (2004) provided a new algorithm to account for seasonally delayed
78 replacement of cows and De Vries (2006) provided new algorithms to calculate the value of a
79 pregnancy.

80 However, a potential problem of traditional DP formulation is that the model can easily
81 become very large and complicated with limited applicability to real-life problems (Smith et al.,
82 1993). An additional challenge with the traditional DP formulation is the insufficient number of
83 parameters selected by the decision-maker, which limits its applicability (Groenendaal et al.,
84 2004). Lehenbauer and Oltjen (1998) stated that more effort has been devoted to constructing
85 models than on applying these models in real-life farm decision-making. Because of these reasons,
86 Groenendaal and colleagues (2004) found it worthwhile to revisit the marginal net revenue

87 technique with the justification that this simpler method easily could be applied in final users'
88 decision-making through decision support systems without compromising the accuracy of the
89 outcomes. An appealing method that simplifies the search for the optimal policy was described by
90 Hillier and Lieberman (1986). The method is the solution of the original Bellman equation by
91 using linear programming (**LP**).

92 A formulation of the DP problem as a LP algorithm would allow the inclusion of
93 interaction between herd mates in a particular herd. Yates and Rehman (1998), the only study of its
94 class, used a LP formulation of the Markovian decision process for the dairy replacement problem
95 accounting for the performance of the whole herd in addition to the performance of each individual
96 animal. The Yates and Rehman (1998) model was rather small having only parity as the state
97 variable (1 to 12) and consequently their results could be used as good conjectures, but not as
98 conclusive findings.

99 Linear programming formulation of DP problems overcomes another limitation of the
100 traditional DP method. The LP formulation allows the possibility of solving a problem for user-
101 defined sub-optimal conditions. The sub-optimal condition of a DP formulation has been referred
102 to as an unsolvable limitation of traditional DP formulation (Dekkers, 1991), and has remained
103 unsolved hitherto in the literature. Another advantage of LP formulation over traditional DP
104 formulation is that once the problem has been defined, standard LP optimization algorithms can
105 solve the problem efficiently to explore a number of different research questions. The formulation
106 of a Markovian LP problem allows the investigator and hopefully the end-users to better interact
107 with the model for decision-making. The solution of a DP as a LP problem would also allow
108 managing efficiently for different time steps in the dynamic processes.

132 there was always a possibility for a cow to be involuntarily culled or unexpectedly die. When a
133 cow survived from one state to the next, the cow became one MIL greater (except when the cow
134 calved and became one parity older), Fig. 1. When a cow was eligible for breeding, the cow could
135 become pregnant and when the cow was pregnant, the cow could abort.

136 In addition to the transition probabilities and potential states exemplified in Fig. 1, cows
137 could be voluntarily culled in any state at any point in time. Voluntary culling was handled by the
138 model as the decision variable to maximize the net revenue.

139 As seen, the dimensions of the model were large enough to accommodate all potential cow
140 states. These could be represented by vector matrices: PAR = 1 to 15, MIL = 1 to 24, and PREG =
141 0 (non-pregnant) and 1 to 9 (monthly pregnancy states). Therefore there were $15 \times 24 \times 10 = 3,600$
142 possible states. However, to comply with the reproductive program that starts in MIL = 2, the MIL
143 has to be at least 2 units larger than the pregnancy status ($MIL > \text{pregnancy state} + 2$), 54 possible
144 states were excluded from each parity and 810 states for the 15 parity combinations. Consequently,
145 the effective number of cow states was 186 per parity and 2,790 for all 15 parities.

146 The model started with one cow in PAR = 1, MIL = 1 and PREG = 0. Then, the stochastic
147 Markovian processes, using transition probabilities, distributed the proportions of such cow to all
148 potential states in the model. Through recursive iterations, this distribution across states reached a
149 steady state. This iterative process was solved by standard LP algorithms.

150 ***Markovian Decision Processes and Linear Programming***

151 The population dynamics in a dairy herd were described as Markovian processes.
152 Markovian processes are a special case of stochastic processes, in which it is possible to
153 analytically track the stochastic processes through the Markovian property that indicates the

154 conditional probability of any future event given any past event (Hillier and Lieberman, 1986). A
155 Markovian decision model is then used to find a decision policy to optimize net revenues.

156 The model was then solved by linear programming as a modified Markovian dynamic
157 program problem described as follows. The objective function maximized the net revenue of the
158 vector decision made in each state. The matrix had 5,580 terms (2 decisions in each state by 2,790
159 states). Consequently, the solution vector had 5,580 terms. Therefore the:

$$160 \text{ Optimum economic solution} = \max \sum_{i=1}^{2790} \sum_{k=1}^2 y_{ik} NR_{ik} \quad [1]$$

161 where i is the state and k is the decision to be made (1 = keep and 2 = replace). Consequently y_{ik} is
162 the steady state proportion of state i when decision k is made and NR_{ik} is the net revenue expected
163 for the state i when decision k is made. For example y could be 0.003 and NR could be \$63.46 for
164 $i = 222$ and $k = 1$. This means that the proportion of cows in PAR = 2, MIL = 9 and PREG = 6 ($i =$
165 222) would be 0.003 when the herd reaches steady state. This proportion of cow (group of cows)
166 would produce a monthly net revenue of \$63.46. Equation 1 found the maximum NR of the
167 optimum replacement policy. The optimum replacement policy indicated the optimal time of
168 replacing a cow to maximize the NR depending on the states of MIL, PREG and PAR.

169 The model had 8,731 constraints:

170 The constraints of non-negativity of all decision variables,

$$171 y_{ik} \geq 0 \text{ for all } i \text{ and } k \quad [2]$$

172 the constraint that assured that herd size remains constant, so the sum of proportions at steady state
173 were equal to 1,

$$174 \sum_{i=1}^{2790} \sum_{k=1}^2 y_{ik} = 1 \quad [3]$$

175 and 2,790 constraints (one for each state) that found the steady state probabilities,

176
$$\sum_{k=1}^2 y_{ik} - \sum_{i=1}^{2790} \sum_{k=1}^2 y_{ik} P_{ijk} = 0 \text{ for } j = 1 \text{ to } 2,790 \quad [4]$$

177 where P_{ijk} is the ij^{th} element of the transition matrix resulting from making decision k . The P_{ijk}
 178 were based on the transition probabilities obtained from commercial records described later. The
 179 model accounted for animals moving from one state to a successive potential state determined by
 180 the law of probabilities contained in the transition matrices of probabilities of pregnancy,
 181 mortality, involuntary culling and abortion rates defined by PAR, MIL, and PREG.

182 ***Net Revenue when Keeping the Cow***

183 The NR_{ik} (net revenue for decision 1 = keep the cow) was calculated as a function of six
 184 economic factors: the milk income over feed cost ($IOFC$), the income of a new born calf (INB), the
 185 cost of a dead cow (CDC), the cost of involuntary culling (CIC), and the cost of insemination (AI).
 186 Additionally, a function of the cost of manure disposal and the value of nutrients excreted was
 187 included in the net revenue calculation ($EnvFactor$):

188
$$NR_{i1} = IOFC_i + INB_i - CDC_i - CIC_i - AI_i + EnvFactor_i \text{ for } i = 1 \text{ to } 2,790 \quad [5]$$

189 The milk income over feed cost ($IOFC$) was calculated as the milk value (Mv) less the feed
 190 cost (Fc). The milk value (Mv) was the multiplication of milk production (MP) by milk price (Mp).
 191 The feed cost (Fc) was calculated as the value of the DMI, which was a function of the diet, PAR,
 192 MIL, and PREG. The diet was defined as the proportion of feed ingredients of alfalfa silage (F),
 193 high moisture ear corn (C), and soybean meal (SBM) that are described later as part of the
 194 experimental design.

195
$$IOFC_{i1} = Mv_i - Fc_i = MP_i * Mp - DMI_i * (F\% * Fp + C\% * Cp + SBM\% * SBMp)$$

 196 for $i=1$ to 2,790 [6]

197 The income of a new born (*INB*) was the value of a new born calf as defined by the
198 economic value of a new born male or female and their respective probabilities. The probability of
199 a female new born was set at 46.7% (Silva del Rio et al., 2007). The income of a new born (*INB*)
200 was realized during the 9th month of pregnancy (PREG = 9).

$$201 \quad INB_{i1} = 0.467 * FCp + (1 - 0.467) * MCp \text{ for } i = 1 \text{ to } 2,790 \text{ and PREG} = 9 \quad [7]$$

202 where *FCp* is the price of a female calf and *MCp* is the price of a male calf.

203 The cost of disposal of a dead cow (*CDC*) was assessed as the composite cost of disposal
204 and the cost of bringing a replacement. These costs were partially offset by the value of a new
205 born:

$$206 \quad CDC_{i1} = Mr_i * (Dc + HRc - INB_i) \text{ for } i = 1 \text{ to } 2,790 \quad [8]$$

207 where *Mr* is the mortality rate, *Dc* is the disposal cost, and *HRc* is the heifer replacement cost.

208 The cost of involuntary culling (*CIC*) was assessed as the probability of involuntary culling
209 (*ICr*) multiplied by the difference between heifer replacement cost and the value of a new born less
210 the salvage value (*Sv*) realized when culling a cow.

$$211 \quad CIC_{i1} = ICr * (HRc - INB_i - Sv) \text{ for } i = 1 \text{ to } 2,790 \quad [9]$$

212 The cost of artificial insemination (*AI*) was calculated as the monthly estimated cost of a
213 common reproductive program using artificial insemination including labor, semen, and pregnancy
214 diagnosis and was estimated at \$20/mo (AgFA Wisconsin 2008, <http://cdp.wisc.edu/AgFA.htm>),
215 which was charged to open cows in reproductive status ($MIL \geq 2$ and PREG = 0).

216 The model included an environmental function applied to the manure and nutrient balance
217 of the dairy herd system. The nutrient excreted (*NutValue*) that could be used for crop production
218 less the cost of manure disposal (*CMD*) was included in the model. The cost of manure disposal
219 was defined as a function of loading, transporting, unloading and incorporating the excreted

220 manure in nearby crop fields (Hadrich et al., 2008).

$$221 \quad EnvFactor_{i1} = NutValue_i - CMD_i \text{ for } i = 1 \text{ to } 2,790 \quad [10]$$

222 The cost of manure disposal was calculated to be \$16.50/mo per cow and was charged
223 equally to all cows assuming that the farm has a manure storage facility that can hold manure for at
224 least six months and assuming that available fields to apply the manure are within a 8 km radius
225 (Hadrich et al., 2008) and that the farm has cropland available to apply all produced manure. The
226 nutrient excreted (*NutValue*) was calculated as a function of the N content of the manure. Nitrogen
227 excreted was calculated as the difference of N ingested (DMI * CP/6.25) and the N exported in the
228 milk as the milk protein ($MP_i * MilkProtein/6.38$; DePeters and Cant, 1992). Both N ingested and
229 N excreted were defined as part of the experimental design of the studied diets (see later). The
230 value of N was calculated as its value of fertilizer in crop fields assumed to be equivalent to the
231 value of N content of urea: $UreaValue * 46\% \text{ N content}$. This value then was multiplied by a factor
232 to account for the value of other nutrients available in the excreted manure such as P, K and
233 microelements. The multiplication factor was set at 3, assuming that the full value of manure is 3
234 times the value of N as fertilizer (Pennington et al., 2009).

235 ***Net Revenue when Replacing the Cow***

236 The net revenue for decision 2 (replace the cow) considered the voluntary replacement of a
237 cow by a pregnant springer that enters the herd just before calving. She then calved and became
238 cow in PAR = 1, MIL = 1 and PREG = 0. Immediate replacement to maintain the herd population
239 is a standard assumption in DP (De Vries 2006). As previously stated, DP requires reaching a
240 steady state of the herd population dynamics to reach an optimal solution and this is achieved
241 when the population remains stable, which also reflects practical farm operation. The net revenue

242 for replacing a cow was calculated as the difference of the salvage value of the cow leaving the
243 herd less the difference of the heifer replacement cost (HRc) and the income of a new born (INB).

$$244 \quad NR_{i2} = Sv - (HRc - INB) \text{ for } i=1 \text{ to } 2,790 \quad [11]$$

245 ***Computer Model***

246 The problem was set as a large Excel® spreadsheet (5,580 columns and 2,790 rows) and
247 solved using the Risk Solver Platform with the Standard LP/Quadratic Engine.

248 ***Reproduction and abortion rates***

249 Monthly pregnancy rates according to the dimensions of the model were obtained from a
250 Midwest DHIA program (AgSource DHI Cooperative Services, see acknowledgment) that
251 included 326,000 Holstein lactations during a 5-yr period (2003 to 2007). Records included the
252 actual number of cows becoming pregnant from one month to the next. Consequently, the
253 probability of pregnancy occurring during a particular MIL was calculated by dividing the number
254 of cows becoming pregnant during a month by the number of eligible cows the previous month.
255 These values then represented the product of conception rates by service rates in every month.
256 Table 1 shows primiparous and multiparous cows' pregnancy rates that were used in the model.

257 Abortion rates were not available in the DHIA database. These were obtained from De
258 Vries (2006), which indicated a probability of abortion by month of gestation (2 to 8) of 3.5, 2.5,
259 1.5, 0.5, 0.25, 0.1, and 0.1%, respectively, with a total probability of abortion of 8.45% during a
260 pregnancy. The probability of abortion in the first month was set at 0% because fetal embryonic
261 loss during the first month was considered as if the cows did not get pregnant.

262 ***Mortality and Involuntary Culling Rates***

263 Monthly mortality rates (Mr) according to the dimensions of the model were obtained from
264 the AgSource DHI Cooperative Services program that included 326,000 Holstein lactations during

265 a 5-yr period (2003 to 2007). The database included records of number of cows that died in a
266 particular month, which was used to calculate the mortality rate (Mr) by MIL and PAR. The
267 database, however, did not report involuntary culling. Involuntary culling (ICr) was calculated as a
268 function of mortality rate. Based on AgSource benchmark data for Holsteins (AgSource
269 Cooperative Services, 2009), it was safe to assume the involuntary culling to be 3 times higher
270 than the mortality rate (Fig. 2). As expected, mortality and involuntary culling are higher in early
271 lactation (right after calving), decreasing towards mid-lactation and increasing again towards the
272 end of lactation. Multiparous cows have higher mortality and involuntary culling than primiparous
273 cows.

274 ***Economic Factors***

275 Average market conditions observed for Wisconsin in 2008 were used as baseline. Milk
276 price (Mp) was set at \$0.44/kg (\$18.92 per 100 lb) (Understanding Dairy Markets website,
277 accessed 10 March 2009, <http://future.aae.wisc.edu>), the heifer replacement cost (HRc) at \$2,000
278 (Wisconsin USDA Agricultural Marketing Service Reports, 2008), the meat value at \$1.16 per kg
279 (Understanding Dairy Markets website, accessed 10 March 2009, <http://future.aae.wisc.edu>) and
280 the salvage value (Sv) of a 726-kg culled Holstein cow at \$840.32. The disposal cost of a dead cow
281 (Dc) including labor and machinery was estimated at \$100. The price of a female calf (FCp) was
282 set at \$500 and the price of a male calf (MCp) at \$50 (Wisconsin USDA Agricultural Marketing
283 Service Reports, 2008). The costs for feed ingredients was set at (\$ per kg) 0.115 for alfalfa silage
284 (calculated from alfalfa hay), 0.187 for high moisture ear corn, and 0.366 for soybean meal
285 (Understanding Dairy Markets website, accessed 10 March 2009, <http://future.aae.wisc.edu>). The
286 value of urea was set at \$0.6071/kg (USDA Economic Research Service, 2008)

287 ***Experimental Design***

288 Five diet treatments were studied. The model was solved for each one of the diets under
289 different price scenarios to study the sensitivity of the outcomes to market conditions. The
290 measured outcomes included the herd population structure, the replacement policy, the net
291 revenue, and the amount of N excreted under each diet treatment. A sub-optimal policy was also
292 studied that included an imposed maximum N excretion of 12 kg/cow per mo. A level of
293 maximum N excretion of 12 kg/cow per mo was empirically found by testing the model outputs
294 under different scenarios.

295 *Dietary Treatments*

296 Milk production, milk protein, and DMI for entire Holstein lactations in response to diets
297 defined in proportions of alfalfa silage, high moisture ear corn and soybean meal to match every
298 state defined in the model were based on a large controlled study in Wisconsin (Tessmann et al.,
299 1991). No other study that could accommodate the objectives of this research was found in the
300 literature.

301 Data from Tessmann et al. (1991) reported in weeks of lactation were aggregated at the
302 monthly level to be integrated in the model created in this study. Following Tessmann et al. (1991)
303 lactation was divided into three categories: early (1-3 mo), mid (4-7 mo) and late (8-22 mo). The
304 proportion of alfalfa silage, high moisture ear corn, and soybean meal varied for each diet in each
305 lactation stage, as shown in Table 2. As in Tessmann et al. (1991) diets were iso-nitrogenous
306 balanced at 19% CP in early and 17% CP in mid and late lactation and dry cows received 11.4
307 (primiparous) and 15.9 (multiparous) kg DMI/d with 17% CP. For each formulation, 2% of
308 vitamins and mineral supplements were assumed to complete the diets, which were equal for all
309 diets and were not included in the cost function.

310 Tessmann et al. (1991) reported results only to 44 weeks in lactation as it is usual to have a
311 large proportion of the cows finishing their lactation around 11 mo after calving. However, the
312 model structure required data beyond these months. To complete these data with the model
313 structure, individual trend lines were fitted for weeks 45 and later. A persistence factor was
314 individually calculated for each lactation curve between the week in which a peak was reached and
315 week 44. The persistence factor was used to complete curves until MIL = 24. The DMI and milk
316 protein were similarly adjusted after 44 weeks in lactation to represent a similar function and trend
317 as the milk production. The implications of this assumption are not critical in the model results
318 because more than 90% of the herd population is contained within $MIL \leq 11$. Therefore, only less
319 than 10% of the herd population is affected by the extrapolation. Furthermore, an additional 8% of
320 the herd population is between MIL 12 and 15 where the extrapolated points are near the last
321 points of the original data.

322 Primiparous cows had flatter and more persistent milk lactation curves whereas
323 multiparous cows had less persistent lactation curves with higher peaks. Lactation peaks occurred
324 between MIL 2 and 3, after which milk production decreased towards the end of lactation. The
325 DMI followed the trend of milk production, so increased in early lactation, and decreased in late
326 lactation. Milk protein that decreased in early lactation and then increased steadily towards the end
327 of lactation was similar between primiparous and multiparous cows, although it had a higher
328 response to diet composition in primiparous cows. The all-forage diet (diet 5) that had 98% alfalfa
329 silage composition throughout the lactation showed substantially lower milk production in early
330 and mid lactation than the other diets for both primiparous and multiparous cows. The highest
331 concentrate diet (diet 1) showed overall higher milk production in early lactation, although it was

332 very comparable with the second highest concentrate diet (diet 2) for multiparous cows in mid and
333 late lactation. For more details about the original study, please refer to Tessmann et al. (1991).

334 **RESULTS AND DISCUSSION**

335 *Optimal Net Income Policy*

336 The optimal replacement policy with favorable market conditions consistently called for
337 replacing cows that were open at a certain month in lactation, depending on market conditions,
338 parity and diet. With only small variations, the replacement policy was similar for diets containing
339 concentrate (diets 1 to 4). The optimal policy for 2008 market conditions and diets 1 to 4 called to
340 replace open primiparous cows on MIL 11 and multiparous open cows on MIL 10. With the all-
341 forage diet (diet 5) the optimal policy called to replace open primiparous cows on MIL 12 and
342 multiparous open cows on MIL 11 (Table 3). When there was an unfavorable market defined with
343 a low milk price (\$0.22/kg), high corn price (\$0.24/kg) and low replacement cost (\$1,500), the
344 policy for diets 1 to 4 called for replacing primiparous open cows on MIL 9 and for multiparous
345 open cows on MIL 8. For the diet 5 the replacement policy called for replacing open cows on MIL
346 10 whether primiparous or multiparous. Along with the replacement policy, the model selected the
347 maximum number of reproductive services to optimize farm net revenue. The last month in which
348 reproductive services should be attempted was a month before the replacement month. For
349 example, if the policy called to replace open cows on MIL 11, then reproductive services should be
350 provided only until MIL 10.

351 In agreement with other studies (e.g., Groenendaal, 2004; De Vries, 2004; 2006), farmers'
352 practices and logical reasoning, it is not an economical decision to voluntarily replace pregnant
353 cows. The future net revenue realized from a pregnant cow (the reward of new born and future
354 lactations milk production) is always higher than the potential benefit realized by a potential

355 replacement. However, if a cow reaches a certain MIL without becoming pregnant, the future net
356 revenue realized of her replacement will exceed the potential net revenue derived from a
357 pregnancy at that point in time or later. The optimal replacement time measured as the MIL of
358 voluntary culling is a critical decision that can be found with the model. Whereas replacement due
359 to mortality and involuntary culling occurs with little or no action of the manager, the replacement
360 from voluntary culling requires a thorough evaluation comparing the actual cow with a potential
361 replacement in the long-term, which includes several lactations in the future and potential
362 replacements.

363 The modeling results indicated that primiparous cows should be given more chances than
364 multiparous cows of getting pregnant. This result is in agreement with previous reports (Dekkers et
365 al., 1998; Groenendaal et al., 2004; De Vries, 2006). Older cows are recommended for one less
366 breeding and are culled one month earlier in lactation because their milk production is declining at
367 a faster rate than the rate of primiparous cows. This may also be because older cows are at greater
368 risk of involuntary culling.

369 Diet 5 held cows longer than diets 1 to 4. One reason for this result was that cows
370 consuming the all-forage diet, although less productive, had markedly more persistent lactation
371 curves than the other diets, which consequently realized higher monthly net revenues when
372 keeping cows longer. Diets containing concentrates (diets 1 to 4) had similarly shaped lactation
373 curves among them although the diet with the highest concentrate (diet 1) had the highest net
374 revenue of all diets.

375 It can be speculated that intensive feeding systems (i.e., using high concentrate levels in the
376 diets, diets 1 to 4) could lead to a greater net revenue earlier in the lactation because of a high milk
377 response to concentrates (Earleywine, 2001), which consequently would justify earlier replacement

378 policies to have more cows close to the peak of lactation. In contrast, under an all-forage diet (diet
379 5), not that much pressure would exist for intense replacement policies earlier in lactation because
380 of a lower response of milk production to lactation stage and a greater persistency. Results of the
381 model showed that keeping a cow longer with diet 5 would bring more benefits than replacing a
382 cow.

383 Favorable market conditions like those experienced in 2008 (high milk price, intermediate
384 corn cost and high replacement cost), called for lower replacement rates than unfavorable market
385 conditions (low milk price, high corn price and low replacement cost) (Table 3). Under these
386 defined unfavorable market conditions, the model tries to allocate most of the cows to the peak of
387 the lactation curve (where the milk income over feed cost increases) by increasing the replacement
388 rate, which is supported by the fact that the replacement cost is relatively lower. In the unlikely
389 situation that the unfavorable market conditions of low milk price and high corn price are
390 combined with a high replacement cost (e.g., \$2,000), the model would suggest to keep cows
391 longer (up to 15 MIL, data not shown) than with the defined 2008 favorable market conditions.

392 *Herd Structure*

393 Table 4 is a steady state Markovian representation of second parity cows for 2008 market
394 conditions fed diet 1 that maximizes dairy herd net revenue. The model finds the steady state of the
395 herd as the equilibrium of cows entering the herd and cows leaving the herd taking into account
396 the transition probabilities defined as the probabilities of a cow becoming pregnant, being
397 involuntarily culled, dying, or voluntarily culled. Voluntary culling was a decision of the
398 optimization model. The sum of all the coefficients in Table 4 (0.231) represents the proportion of
399 cows of the whole herd standing in $PAR = 2$. Table 4 indicates that the proportion of cows starting
400 second parity is 0.024, which is equivalent to saying that the category $PAR = 2$, $MIL = 1$ and

401 PREG = 0 will have in equilibrium 2.4% of the herd (Fig. 3). The proportion of cows finishing
402 PAR = 2 is 0.012 (1.2% of the herd), which is the sum of the coefficients in the last column in
403 Table 4. Consequently, the difference between these two numbers or $(0.024 - 0.012)$, 0.012
404 indicates the proportion of cows that were voluntarily or involuntarily culled during PAR = 2. The
405 proportion of voluntarily culled cows in PAR = 2 (decided by the model) was 0.0084 cows, which
406 is found as the difference between open cows (PREG = 0) in MIL = 9 and the proportion of cows
407 becoming pregnant (PREG = 1) in MIL = 10 $(0.008862 - 0.000465)$. For each solution there were
408 15 tables similar to Table 4, one per parity as part of the solution of the model.

409 The optimal proportion of the herd population for diets 1 to 4 was similar among these
410 diets: 0.496, 0.243, 0.117, 0.057, and 0.053 for parity 1, 2, 3, 4, and 5 to 15, respectively (Fig. 3a).
411 As expected, the majority (85.7%) of the population is contained in the first 3 parities and only a
412 small fraction of animals reaches later parities. Only 2.8% of animals would be in parity 5, and the
413 proportion of cows reaching parity 10 or higher could be considered negligible. For the all-forage
414 diet (diet 5), the optimal structure was: 0.482, 0.244, 0.122, 0.061, and 0.061 for parity 1, 2, 3, 4,
415 and 5 to 15, respectively (data not shown). Again, the majority (84.8%) of the population is
416 contained in the first 3 parities. Only 3.1% of animals would be in parity 5, and less than 0.2% of
417 them will reach parity 10.

418 As expected, the proportion of the herd population in increasing MIL categories decreases
419 because of mortality, involuntary and voluntary culling (Fig. 3b). Similar results as those
420 illustrated in Fig. 3b were found for the other diets containing concentrates (diets 2, 3 and 4 (data
421 not shown)). About 9.1% of the herd population is in first MIL whereas only 0.1% is in MIL = 19.
422 No cows reach MIL ≥ 20 . The decrease in proportion of animals followed a linear trend for MIL =
423 1 to 10; but fell sharply for MIL > 10 because the optimal voluntary replacement policy calls to

424 replace open cows in MIL = 11 (PAR = 1) and in MIL = 10 (PAR \geq 2). For diet 5, the sudden
425 decline starts one month later.

426 It is important to indicate that the above results show that the model was large enough to
427 accommodate all potential cow states. Dimensioning the model for only 12 parities would
428 probably be enough to accommodate a typical Holstein herd population. Knowing that the model
429 only selects to replace open cows, the dimensions of the model could substantially be reduced by
430 giving the probability of replacement only to open states.

431 *Net Revenue*

432 The net revenue profile varied with several factors as stated in Equations 5 and 11. The
433 single most important factor influencing net revenue was the milk income over feed cost (Equation
434 6), which was heavily impacted by the diet ingredient composition and the milk price. For 2008
435 market conditions the net revenue per mo for diet 1 ranged between \$361 (PAR = 1, MIL = 2,
436 PREG = 0) and -\$152 (PAR \geq 2, MIL = 23, PREG = 0), whereas for diet 5 ranged between \$332
437 (PAR = 1, MIL = 3, PREG = 1) and -\$152 (PAR \geq 2, MIL = 23, PREG = 0).

438 The calculated net revenues followed a pattern similar to the lactation curves: first, it
439 increased and reached a peak and then decreased to the end of lactation. In early to mid lactation
440 the highest net revenues occurred when a cow was found pregnant or when the cow was in early
441 pregnancy. Later in lactation the highest net revenues occurred at parturition when the revenue of a
442 new born was realized. The lowest net revenues in early and mid lactation occurred when the cows
443 were open and in late lactation and in PREG = 8, the time when a cow is dry and not producing
444 any milk revenues. The herd net revenues were the aggregation of all net revenues of all cows in a
445 herd (proportion of cows by states) in a period of time of 1 mo. With exception of diet 5, the
446 concentrates of other diets varied in proportion of high moisture ear corn, soybean meal and alfalfa

447 silage throughout the lactation as seen in Table 2. With diets 1 to 4, the herd was simultaneously
448 fed 3 different diets and consequently the net revenue and N excretion was the aggregation of these
449 3 diets weighted by the proportion of cows in these corresponding states.

450 *Maximum Net Revenue*

451 The optimization of the model under the baseline scenario with 2008 market conditions
452 (favorable) found that diet 1 had the maximum net revenue of \$132/mo per cow (Table 3). Diet 2
453 was only \$0.27/mo per cow lower. The other diets fell substantially lower: Diet 3 (-\$15.24), diet 4
454 (-\$26.67) and diet 5 (-\$52.32). As a reference, De Vries (2004) reported net revenues varying
455 between \$59 and -\$39/mo per cow. Although concentrate prices in 2008 were intermediate (not the
456 cheapest nor the most expensive), diet 1 that had the higher contents of high moisture ear corn and
457 soybean meal was the economic optimum due in part to the high response of milk to concentrates
458 together with the high price of milk during 2008. Note that these comparisons are performed at
459 optimal management conditions for each diet scenario.

460 Diet 3 (the third concentrate diet) behaved differently than the other diets as it did not
461 always follow expected patterns between diets 2 and 4 with regards to net revenue and N excretion
462 (Table 3). Although it is difficult to know exactly what and how factors influenced these outcomes
463 under the optimization framework, it is likely that the interaction among expected milk production,
464 DMI and milk protein had the most influence on these results. On one side, the ratio of milk
465 production over DMI determines dynamically the marginal income over feed cost and on the other
466 side the relationship between milk production and milk protein determines dynamically the N
467 excreted. Reviewing the original publication, Tesmann et al. (1991) reported no significant
468 differences between diets 2, 3, and 4 for milk production and DMI. Interestingly, diet 3 had
469 however a numerical higher DMI than diet 2 for primiparous cows. Examining the original data of

470 DMI together with milk production, it was found significantly lower feed efficiency (milk/DMI) of
471 diet 3 compared to diet 4 ($\alpha < 0.001$) for both primiparous and multiparous cows. Consequently,
472 under favorable market conditions that gives a higher weight to milk value and less to feed value,
473 the net revenue of diet 3 followed an expected pattern being between diets 2 and 4. However,
474 under unfavorable market conditions where the cost of grain had a relatively higher weight, the net
475 revenue of diet 3 that had a relatively higher DMI per unit of milk produced and a lower net
476 revenue than diet 4 when it would have been expected the opposite.

477 With unfavorable market conditions that included a low milk price (\$0.22/kg), high corn
478 price (\$0.24/kg) and low replacement cost (\$1,500) net revenues for all diets decreased
479 substantially. With these unfavorable price combinations, diet 4 that had a low level of concentrate
480 and high forage content (Table 2) would have the maximum net revenue of \$22/mo per cow,
481 followed by diet 2 (\$21), and then diet 3 (\$19). It is noteworthy that under unfavorable market
482 conditions, diet 5 would have a higher net revenue than diet 1 (\$18 vs. \$15). Diet 1 under these
483 market conditions would have the lowest net revenue of all. As seen, the model can help to select
484 the maximum net revenue diet according to market conditions. These results are consistent with
485 previous analyses (Østergaard et al., 1996; Tedeschi et al., 2000; Earleywine, 2001) that have
486 found that diet manipulation could have an important impact on farm net revenue according to
487 lactations and market conditions.

488 ***Nitrogen Excretion***

489 Substantial differences were found among scenarios regarding N excretion. In general,
490 higher concentrate diets were associated with higher N excretion (Mulligan et al., 2004). The
491 model calculated the N excreted as the difference of N ingested and N exported with milk by the
492 implied N efficiency utilization in milk production defined by the diets. Consequently, a lower N

493 excretion is expected with diets with higher conversion rate from fed N to milk protein. Although a
494 small amount of ingested N is biologically used for cow body maintenance and fetus nutrition,
495 these were ignored in the model. Therefore, estimates of N excreted may have been
496 overestimated. However, these overestimates should only be minimal due to the fact that the N
497 used for body maintenance and fetus nutrition is only a very small proportion of the N ingested
498 and commonly not included in similar analyses (e.g., Powell et al., 2008). Additionally, N
499 excretion was equally assessed with all the scenarios and all diets so only minimal distortion
500 would be expected because of this assumption among scenarios and diets .

501 Under optimal policies with market conditions for 2008, the lowest N excretion was found
502 with diet 5 and was 11.35 kg N/mo per cow (Table 3) and the maximum N excretion was found
503 with diet 1 and was 12.56 kg N/mo, a difference of 1.21 kg N/mo or 14.52 kg N/yr excreted per
504 cow. The estimated N excretion for other diets was (kg N/mo per cow): diet 2 (12.47), diet 3
505 (12.55), and diet 4 (12.09). Although the N excreted was inversely associated with the level of
506 concentrate in the diet and consequently with the level of DMI and with economic outcome (for
507 2008 market conditions), diet 3 was an exception. Diet 3 had higher N excreted than diet 2 and a
508 level of N excreted very close to diet 1.

509 As with net revenues, diet 3 seemed to behave outside the patterns of contiguous diets. As
510 previously discussed, the interaction of milk production and milk protein by diet 3 probably had
511 the greater influence on these results. The original report from Tessmann et al. (1991) indicated
512 that there were no significant differences among diets 2, 3 and 4 with respect to milk protein and
513 the milk protein content of diet 3 was in line in between 2 and 4. However an analysis of the
514 original data indicated that the difference between N ingested (calculated as a function of DMI and
515 CP) and the N exported (calculated as a function of milk protein content and milk produced) was

516 significantly higher for diet 3 than for diet 2 ($\alpha < 0.05$) for both primiparous and multiparous
517 cows. Consequently, calculated N excreted from diet 3 was always higher than for diet 2 when it
518 would have been expected to be lower. Under sub-optimal conditions with a constraint limiting the
519 amount of N excreted, diet 3 needed a greater population adjustment than diet 2 to converge to a
520 herd structure to comply with such restriction increasing the selection of cow states that yielded
521 less N excretion rather than those states with higher net revenues.

522 The model could be used to help producers reach the maximum net revenue within the
523 constraint of respecting a maximum limit of N excretion to the environment based on herd
524 structure and diet ingredient composition (Cabrera et al., 2006b). Depending on the number of
525 cows on the farm, the cropland and the environmental restrictions, fine-tuning of diets and herd
526 structure to reach a goal of maximum N excretion could be critical. For example if the nutrient
527 management plan of the farm indicates that N excretion per cow should be not more than 12 kg/mo
528 per cow, the model could be solved accordingly for this sub-optimal condition.

529 Imposing a level of 12 kg N/mo per cow as a maximum N excreted under the 2008
530 favorable market conditions (high milk price, intermediate corn price and high replacement cost),
531 the diets containing higher levels of concentrate complied with this restriction by drastically
532 elevating the replacement rate (e.g., replacement suggested at 9 MIL instead of 11 MIL for diets 1
533 to 3), which evidently impacted the net revenue (Table 3). Therefore, it would cost \$12/mo per
534 cow to reduce 0.56 kg of N excreted with diet 1, \$5.43/mo per cow to reduce 0.47 kg N excreted
535 with diet 2, \$12.06/mo per cow to reduce 0.55 kg N excreted with diet 3 and \$0.55/mo per cow to
536 reduce 0.09 kg of N excreted with diet 4. Under the N excretion constraint, diet 2 yielded the
537 highest net revenue of \$126 (Table 3). For diet 5 the maximum N excretion of 12 kg/mo per cow
538 was irrelevant and did not alter the optimal replacement policy because the optimal net revenue

539 was found at a level that was lower than the limit imposed in N excretion. Imposing a level of 12
540 kg N/mo as a maximum N excreted under unfavorable market conditions (low milk price, high
541 corn price and low replacement cost), diets 4 and 5 would retain their original solution that would
542 bring \$22 and \$18 with 11.99 and 11.18 kg N/mo excreted, respectively. Diet 4 would have the
543 best net revenue (\$22), followed diet 2 (\$20) and then by diet 5 (\$18). Diet 1 under unfavorable
544 market conditions and N excretion constraint would be the diet with the worst net return
545 (\$11)(Table 3). Therefore under unfavorable market conditions, it would cost \$4/mo per cow to
546 reduce 0.38 kg of N excreted with diet 1, \$1/cow per mo to reduce 0.35 kg N excreted with diet 2
547 and \$4/mo per cow to reduce 0.46 kg N excreted with diet 3. A restriction of 11.35 kg N/mo
548 excreted (level reached with only diet 5 with favorable market conditions) would result in non-
549 feasible solutions for any of the concentrate diets, meaning that none of them could reach that low
550 amount of N excretion.

551 **CONCLUSIONS**

552 A Markovian linear programming formulation and solution of the dynamic programming
553 of dairy herd economic optimization problem represents a contribution to practical dairy herd
554 decision-making tools applied to the replacement problem. It complements and adds to the value
555 and policy interaction methods commonly used to solve large dynamic programming models. This
556 study found the maximum net revenue for optimal and sub-optimal dairy herd replacement policies
557 for 5 different diets under different price scenarios. The model found consistently: (1) keep
558 pregnant cows regardless of their production level (the net revenue to be realized with the new
559 born and subsequent lactations is always more valuable than a replacement); (2) allow primiparous
560 cows to stay in the herd for more months — and try more services prior to culling — compared
561 with their multiparous herdmates (because of expectation of higher production in late lactation for

562 the former compared with the latter); and (3) allow higher culling rates when economic market
563 conditions determine low milk price, high corn price and low replacement cost. Under favorable
564 market conditions diets with a high proportion of concentrates realize higher net revenues, but
565 under unfavorable market conditions, diets with high forage content or with only alfalfa silage
566 would outperform high concentrate diets. Diets with higher concentrates generated higher levels of
567 N excreted. A sub-optimal solution of the model to limit the N excretion per cow to 12 kg/mo
568 resulted in the diet with the second highest level of concentrate (diet 2) to provide for the highest
569 net revenue under favorable market conditions. With unfavorable market conditions and under the
570 same N excretion restriction, the least concentrate content diet (diet 4) provided the highest net
571 revenue. The implementation of a Markovian linear program is an important advancement for
572 dairy decision-making that provides both robustness and versatility in operations research. The
573 model could become a valuable tool to support economic decision-making of dairy herd
574 management.

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677 **Table 1.** Pregnancy rate by MIL and parity for Wisconsin Holsteins

MIL ¹	Pregnancy Rate (%)	
	Primiparous	Multiparous
2	23.68	21.03
3	18.88	17.95
4	13.63	14.29
5	9.95	11.07
6	7.48	8.75
7	5.73	6.80
8	4.49	5.35
9	4.28	5.27
10	4.58	5.46
11	4.93	5.16
12	4.98	5.41
13	5.17	5.57
14	5.05	5.75
15	5.01	5.49

678 ¹MIL is month of lactation.

679 Source: Adapted from 326,000 Holstein lactations (2003-2007) provided by AgSource DHI
 680 Cooperative Services.

681 **Table 2.** Percentage (%) of ingredients on a dry basis in diets according to lactation stages. Note:
 682 all diets had a 2% content of minerals and vitamins.
 683

Month of lactation (MIL)	Diet 1 (60% concentrate)		
	1-3	4-7	8-22
Alfalfa silage	38	48	68
High moisture ear corn	42	40	25
Soybean meal	18	10	5
	Diet 2 (50% concentrate)		
	1-3	4-7	8-22
Alfalfa silage	48	58	78
High moisture ear corn	34	33	17
Soybean meal	16	7	3
	Diet 3 (40% concentrate)		
	1-3	4-7	8-22
Alfalfa silage	58	68	88
High moisture ear corn	27	25	9
Soybean meal	13	5	1
	Diet 4 (30% concentrate)		
	1-3	4-7	8-22
Alfalfa silage	68	88	98
High moisture ear corn	19	9	0
Soybean meal	11	1	0
	Diet 5 (All-forage diet)		
	1-3	4-7	8-22
Alfalfa silage	98	98	98
High moisture ear corn	0	0	0
Soybean meal	0	0	0

684
 685 Source: Adapted from Tessmann et al. (1991).
 686

687 **Table 3.** Optimal policy, N excreted and net revenue selected for model according to market
688 conditions, diet and N constraint
689

Market and Constraint Conditions	Diet ¹	MIL Replacement ²	N excretion (kg/cow/mo)	Net Revenue (\$/cow/mo)
2008 Favorable	1	11	12.56	132.16
Milk \$0.40/kg	2	11	12.47	131.79
Corn \$0.19/kg	3	11	12.55	116.92
Replacement \$2,000	4	11	12.09	105.49
No N constraint	5	12	11.35	79.84
2008 Unfavorable	1	9	12.38	15.06
Milk \$0.22/kg	2	9	12.35	21.04
Corn \$0.24/kg	3	9	12.46	18.71
Replacement \$1,500	4	9	11.99	21.97
No N constraint	5	10	11.18	18.38
2008 Favorable	1	9 ³	12.00	119.84
Milk \$0.40/kg	2	9 ³	12.00	126.36
Corn \$0.19/kg	3	9 ³	12.00	104.86
Replacement \$2,000	4	10	12.00	104.94
N ≤ 12 kg/mo constraint	5	12	11.35	79.84
2008 Unfavorable	1	7 ³	12.00	10.98
Milk \$0.22/kg	2	9 ³	12.00	19.88
Corn \$0.24/kg	3	8 ³	12.00	14.84
Replacement \$1,500	4	9	11.99	21.97
N ≤ 12 kg/mo constraint	5	10	11.18	18.38

690 ¹As defined in Table 2: Diet 1 had 60% concentrate, diet 2 had 50% concentrate, diet 3 had 40%
691 concentrate, diet 4 had 30% concentrate and diet 5 was all-forage diet. ²Month of lactation
692 suggested to replace a primiparous open cow; for all other cases the replacement for multiparous
693 occurred 1 MIL less. ³Herd distribution did not follow a defined pattern after first parity.
694
695

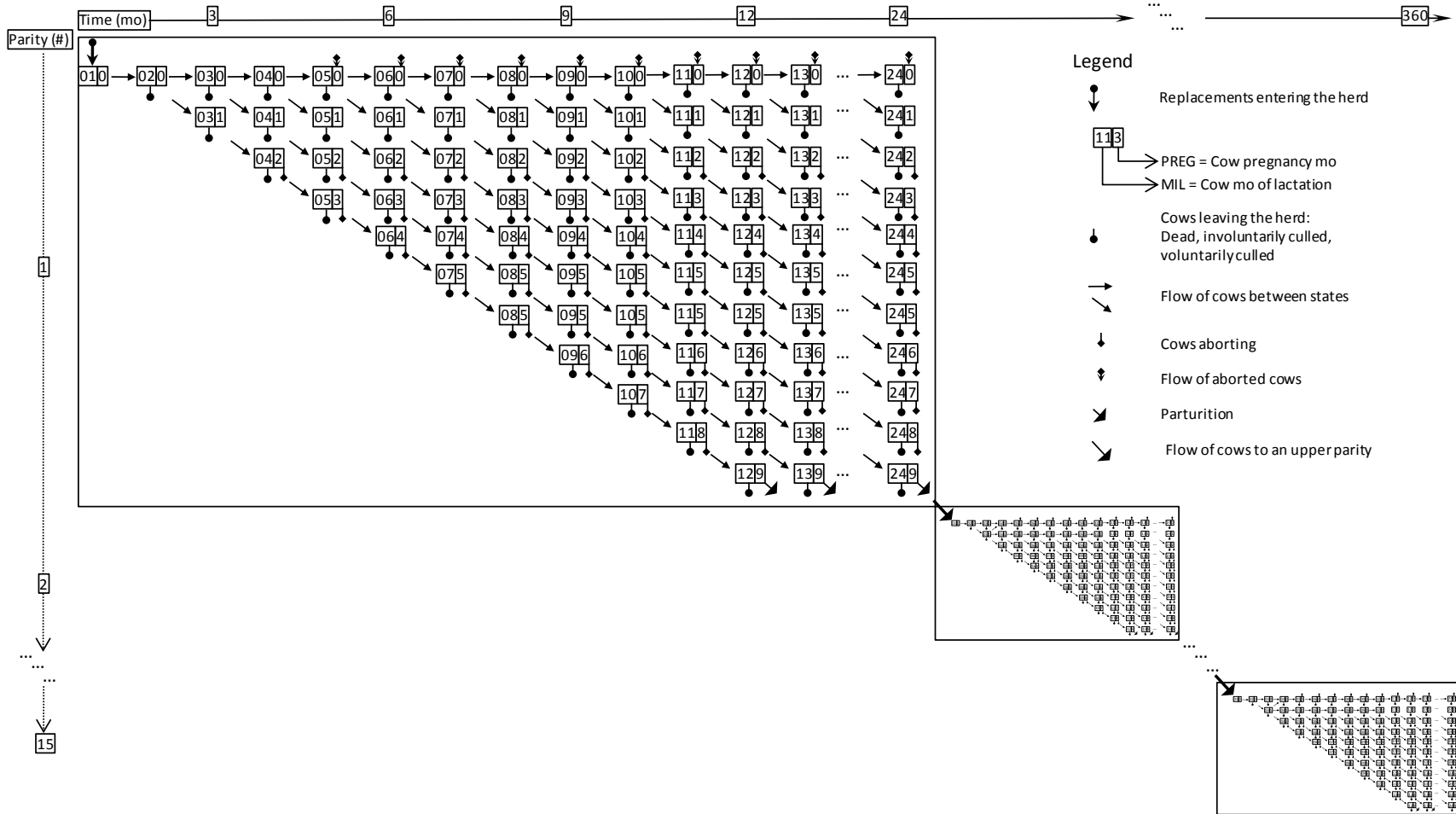
696 **Table 4.** Herd structure associated with maximum net revenue for second parity, high concentrate
 697 diet and 2008 market conditions. Numbers represent the proportion of cows of the entire herd in
 698 each specific state defined by parity, mo in lactation and pregnancy status when the model reaches
 699 steady state
 700

MIL ²	Pregnancy Status ¹								
	0	1	2	3	4	5	6	7	8
1	0.023785 ³								
2	0.023188								
3	0.017862	0.004801							
4	0.014336	0.003161	0.004703						
5	0.012213	0.002026	0.003103	0.004452					
6	0.010896	0.001338	0.001992	0.002944	0.004268				
7	0.009999	0.000946	0.001318	0.001894	0.002828	0.004142			
8	0.009351	0.000674	0.000934	0.001255	0.001822	0.002749	0.004068		
9	0.008862	0.000497	0.000667	0.000890	0.001209	0.001773	0.002703	0.004011	
10		0.000465	0.000492	0.000637	0.000859	0.001179	0.001747	0.002669	0.003966
11			0.000461	0.000470	0.000615	0.000838	0.001162	0.001726	0.002642
12				0.000441	0.000455	0.000601	0.000827	0.001150	0.001711
13					0.000427	0.000444	0.000593	0.000819	0.001140
14						0.000417	0.000439	0.000588	0.000813
15							0.000413	0.000435	0.000584
16								0.000409	0.000432
17									0.000407
18									
19									
20									
21									
22									
23									
24									

701
 702 ¹0 = open cows and 1 to 8 are months in gestation. ²MIL is month of lactation. ³2.38% of cows in
 703 herd enter lactation 2. Similar herd structures were generated for each one of the 15 parities
 704 included in the model after each solution.
 705

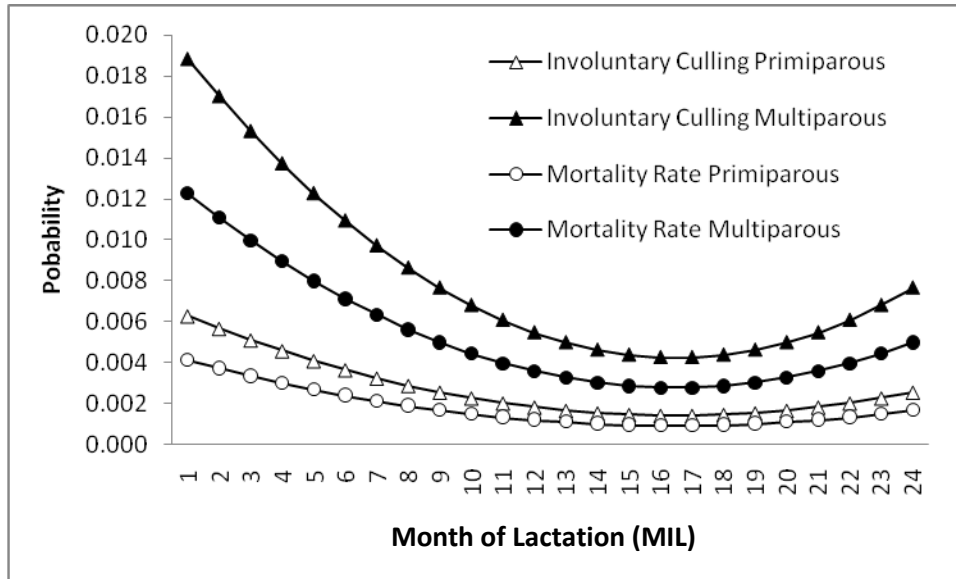
706 **Figure 1.** Representation of probabilistic Markovian processes of cow flow transitions.

707



708

709 **Figure 2.** Mortality rate and involuntary culling in Midwest Holsteins



710

711 Source: Adapted from 326,000 Holstein lactations (2003-2007) provided by AgSource DHI
712 Cooperative Services. Note: Involuntary culling is assumed to be 3 times the mortality rate.

713

714 **Figure 3.** Proportion (probability) of herd population according to parity (a) and month in lactation
715 (b) when the herd is in steady state for 2008 market conditions and fed the highest concentrate diet
716 (diet 1 on Table 2)
717

